

Presentation material of consolidated financial results for the 2nd quarter of FY 2011

December 1, 2011

Contents

| | Page |
|---|------------|
| Financial results outline for 2nd quarter of FY2011 | 2 |
| Business domains — | 2 |
| Financial results for the 2nd quarter of FY2011 (non-consolidated / subsidiary) | 3 |
| Factor of increase and decrease of non-consolidated operating income | 4 |
| Factor of increase and decrease of consolidated operating income | 4 |
| Order intake situation of overseas subsidiaries | — 5 |
| Order intake by segment (consolidated) ———————————————————————————————————— | 5 |
| Order intake situation by segment (domestic / overseas) — | — 6 |
| Results by segment (domestic / overseas) | — 7 |
| Forecast of annual earnings (non-consolidated / subsidiaries) | 8 |
| Forecast of annual earnings by segment (domestic / overseas) | 9 |
| Order intake by area | 10 |
| Sales by area | 10 |
| Financial data | 11 |

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Financial results outline for 2nd quarter of FY2011

| | | | Year to year comparison | Compared to plan |
|------------------------------------|---|------|-------------------------|-------------------|
| Order intake | - | 22.3 | (+44.4%) | (▲ 10.7%) |
| Sales | - | 21.8 | (+8.9%) | (▲12.9%) |
| Operating income | - | 1.2 | (▲ 31.8%) | (▲ 7.2%) |
| Ordinary income | - | 8.0 | (▲52.6%) | (▲ 41.1%) |
| Net income | - | 0.2 | (▲78.0%) | (▲ 74.8%) |
| | | | | (Billions of yen) |

Business domains

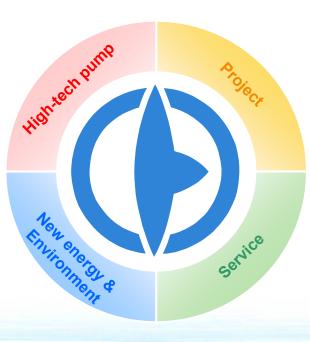
Pump: High-value-added pump available for various needs

Power generation plant, Desalination plant, Petro-chemical plant, etc.



- Wind power generation
- Maintenance of
- Wind power generation
- Mini & Micro hydro generation
- Sewage transfer and treatment
- · Resource recycle





Supply EPC for Pumping Plant

Full turn-key construction for tap water / Drainage, Irrigative facility etc..



Construction & repair facilities, Service, Maintenance, REDU (Re-Engineering and Design-Up) Total plant maintenance solutions





Financial results for the 2nd quarter of FY2011 (non-consolidated / subsidiary)

1 Consolidated

Billions of yen

| | FY2010 Result of first half | FY2011 Result of first half | Increase- decrease |
|--|-----------------------------------|-----------------------------------|-----------------------|
| Order intake | 15.5 | 22.3 | + 6.8 |
| Sales | 20.0 | 21.8 | + 1.8 |
| Gross operating profit (Gross profit rate) | 4.8 (23.7%) | 4.5 (20.8%) | ▲ 0.3 (▲2.9%) |
| Sales administrative expense | ▲ 3.0 | ▲ 3.3 | + 0.3 |
| Operating income (Operating income rate) | 1.8 (8.9%) | 1.2 (5.5%) | ▲ 0.6 (▲3.4%) |
| Non-operating profit and loss | ▲ 0.1 | ▲ 0.4 | ▲ 0.3 |
| Ordinary income | 1.7 | 0.8 | ▲ 0.9 |
| Extraordinary profit and loss | ▲ 0.1 | ▲ 0.6 | ▲ 0.5 |
| Net income | 1.0 | 0.2 | ▲ 0.8 |
| Dividend per share | 9 yen | 9 yen | 0 yen |

| Compared with plan |
|----------------------|
| ▲ 0.9 |
| ▲ 3.2 |
| |
| |
| ▲ 0.1 (+0.3%) |
| |
| ▲ 0.6 |
| |
| ▲ 0.65 |
| ± 0 yen |
| |

| Exchange rate on sales (\$) | 89.0 yen | 79.8 yen |
|-----------------------------|----------|----------|
|-----------------------------|----------|----------|

2 Non-consolidated

FY2010 FY2011 Increase-Result of first Result of first decrease half half Sales 18.8 18.1 ▲ 0.7 Gross operating profit 4.4 3.2 **▲** 1.2 (Gross profit rate) (17.7%)(23.4%)**(▲**5.7%**)** Sales administrative **2.8 ▲** 2.6 + 0.2 expense Operating income 1.6 0.6 **1.0** (3.2%)(**▲**5.5%) (Operating income rate) (8.7%)Non-operating 0.0 ▲ 0.4 **▲** 0.4 profit and loss 1.6 0.2 **▲** 1.4 Ordinary income Extraordinary ▲ 0.6 0.0 **▲** 0.6 profit and loss Net income ▲ 0.3 1.0 **1.3**

3 Subsidiaries

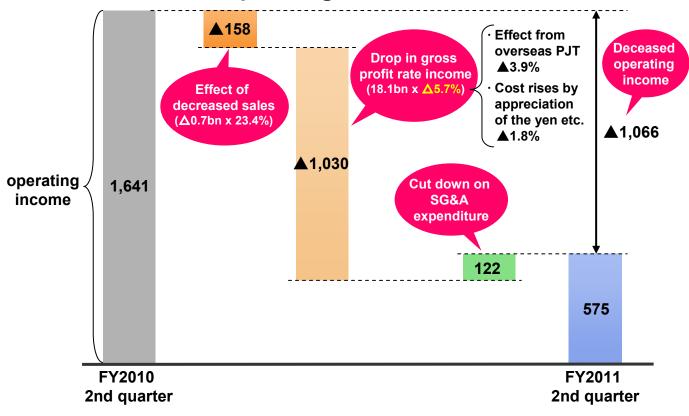
| FY2010 Result of first half | FY2011 Result of first half | Increase- decrease |
|-----------------------------------|-----------------------------------|-----------------------|
| 1.2 | 3.7 | + 2.5 |
| 0.4 (29.8%) | 1.3 (36.2%) | + 0.9 (+6.4%) |
| ▲ 0.2 | ▲ 0.7 | ▲ 0.5 |
| 0.2 (10.7%) | 0.6 (17.2%) | + 0.4 (+6.5%) |
| ▲ 0.1 | 0.0 | + 0.1 |
| 0.1 | 0.6 | + 0.5 |
| ▲ 0.1 | 0.0 | + 0.1 |
| 0.0 | 0.5 | + 0.5 |

^{*} The figure of subsidiaries (3) = the figure of consolidated results (1) - the figure of non-consolidated results (2)

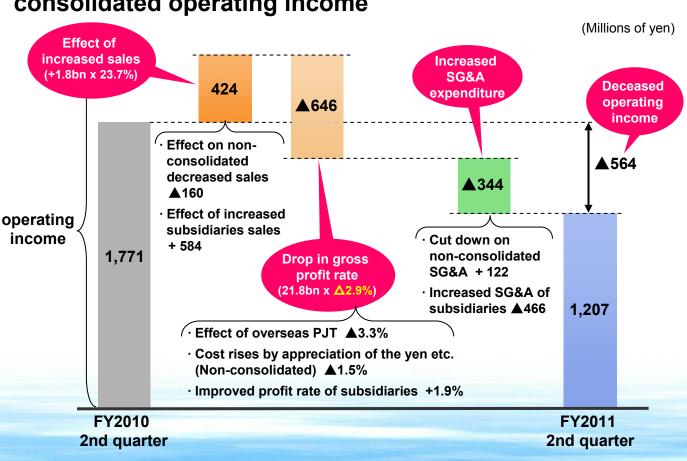


Factor of increase and decrease of non-consolidated operating income

(Millions of yen)



Factor of increase and decrease of consolidated operating income

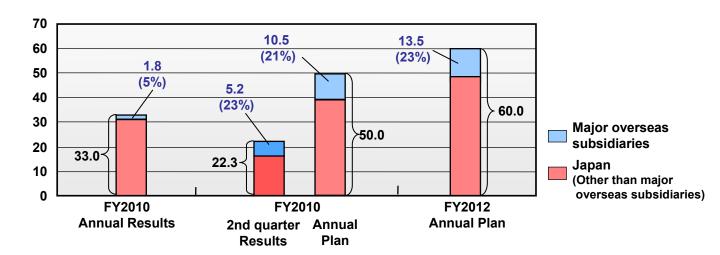




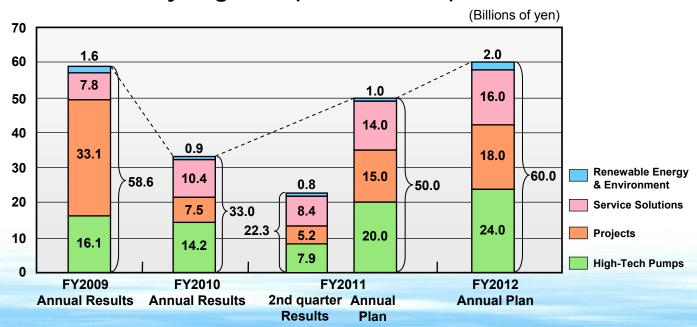
Order intake situations of overseas subsidiaries

(Billions of yen)

| Major (| Overseas Subsidiaries by Area | FY 2010 Annual Results | FY2011 Annual Plan | FY2011 2nd Quarter Results | Progress Situation | FY2012 Annual Plan |
|----------------|---|------------------------------|--------------------------|----------------------------------|-----------------------|--------------------------|
| Europe | KRG (High-Tech) TSSE (Service) | 1.1 | 2.5 | 2.1 | 84% | 3.0 |
| Middle East | TSS (Service) | 0.3 | 2.0 | 1.4 | 70% | 2.5 |
| Asia | TGI, GTK (High-Tech) TGE (Service) Hong Kong (Project) Tianjin (High-Tech) | 0.4 | 6.0 | 1.7 | 28% | 8.0 |
| | Total | 1.8 | 10.5 | 5.2 | 50% | 13.5 |



Order intake by segment (consolidated)





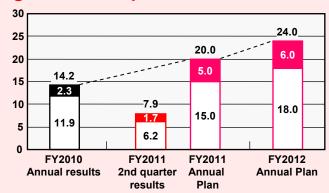
Order intake situation by segment (domestic / overseas)

Domestic

Overseas

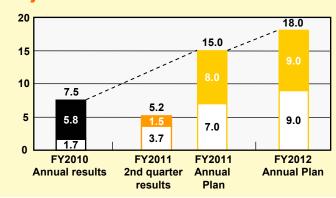
(Billions of yen)

High-Tech Pumps



- O Expanded sales of Eco-Pump order intake for first half – 1.3bn (1.5 times on a year to year comparison)
- O Expedited PM (Product Manager) system
- O Enhanced R&D / Energy-saving technology
- O Improved cost competitiveness
 - · Torishima Tianjin factory will be opened in Dec.
 - Renovation of high pressure pump shop in HQ was completed in Aug.
- Established a local corporation (TPI) in India in Apr.

Projects

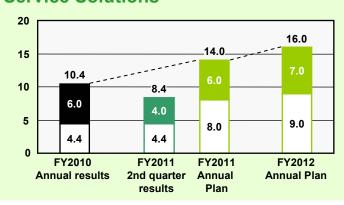


O Expanded order in new area

Received first order in Saudi Arabia (3.2bn for a water transmission pumping station)

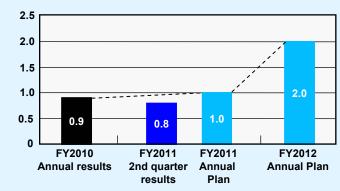
- Operating order intake activities in the UAE, Qatar, Hong Kong and Vietnam where we have already received a large number of orders
- Established a projects subsidiary, (TEP) in the UK in May

Service Solutions



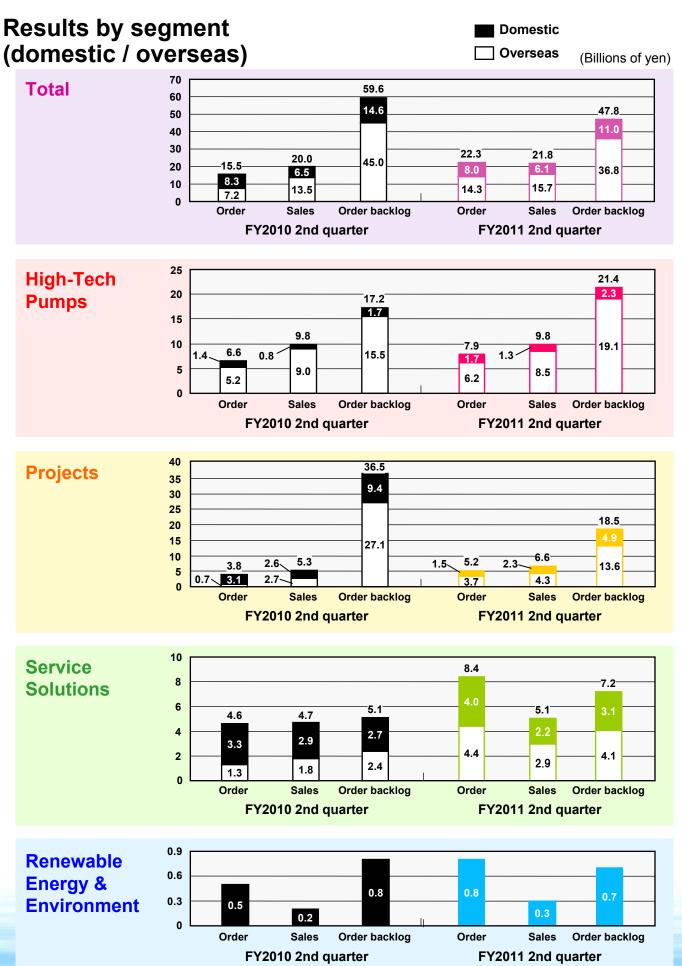
- O Enhanced 4 network system (HQ / TGE / TSS / TSSE) centering on service head office
- O Consolidated TGE (Indonesia) as a subsidiary
- O Established a service subsidiary (TSC) in Canada in Aug.
- O TSS (Dubai) workshop will be completed in Dec.
- O Emergent demand for The Tohoku Earthquake disaster reconstruction
 - · First half order intake, 1.0bn

Renewable Energy & Environment



- O Maintenance Service for wind electricity facilities
 - · Implemented through "Eos Engineering & Service", Torishima had acquired a 49% share in Sep. 2010
- O Mini & Micro hydro generation, Sewage transfer and treatment, Recourse recycling







Forecast of annual earnings (non-consolidated / subsidiaries)

1 Consolidated

Billions of yen

| | | FY 2011 | | |
|----|--|-----------------------|--------------------------|----------------------|
| | | Results of first half | Forecast for second half | Annual forecast |
| | Order intake | 22.3 | 27.7 | 50.0 |
| | Sales | 21.8 | 28.2 | 50.0 |
| | Gross operating profit (Gross profit rate) | 4.5 (20.8%) | 5.2 (18.4%) | 9.7 (19.4%) |
| | Sales administrative expense | ▲ 3.3 | ▲ 3.3 | ▲ 6.6 |
| (0 | Operating income Operating income rate) | 1.2 <i>(5.5%)</i> | 1.9 <i>(6.7%)</i> | 3.1 <i>(6.2%)</i> |
| | Non-operating profit and loss | ▲ 0.4 | 0.0 | ▲ 0.4 |
| | Ordinary income | 0.8 | 1.9 | 2.7 |
| | Extraordinary profit and loss | ▲ 0.6 | 0.0 | ▲ 0.6 |
| | Net income | 0.2 | 1.15 | 1.35 |
| | Dividend per share | 9 yen | 9 yen | 18 yen |

| FY2011 Business plan at beginning of year | Compared with plan ⇒ adjustment |
|---|---------------------------------------|
| 50.0 | 0.0 |
| 55.0 | ▲ 5.0 |
| | |
| | |
| 3.0 (5.5%) | + 0.1 (+0.7%) |
| | |
| 3.2 | ▲ 0.5 |
| | |
| 1.9 | ▲ 0.55 |
| 18 yen | ± 0 yen |

| | Exchange rate on sales (\$) | 79.8 yen | 75.0 yen |
|--|-----------------------------|----------|----------|
|--|-----------------------------|----------|----------|

(prediction)

2 Non-consolidated

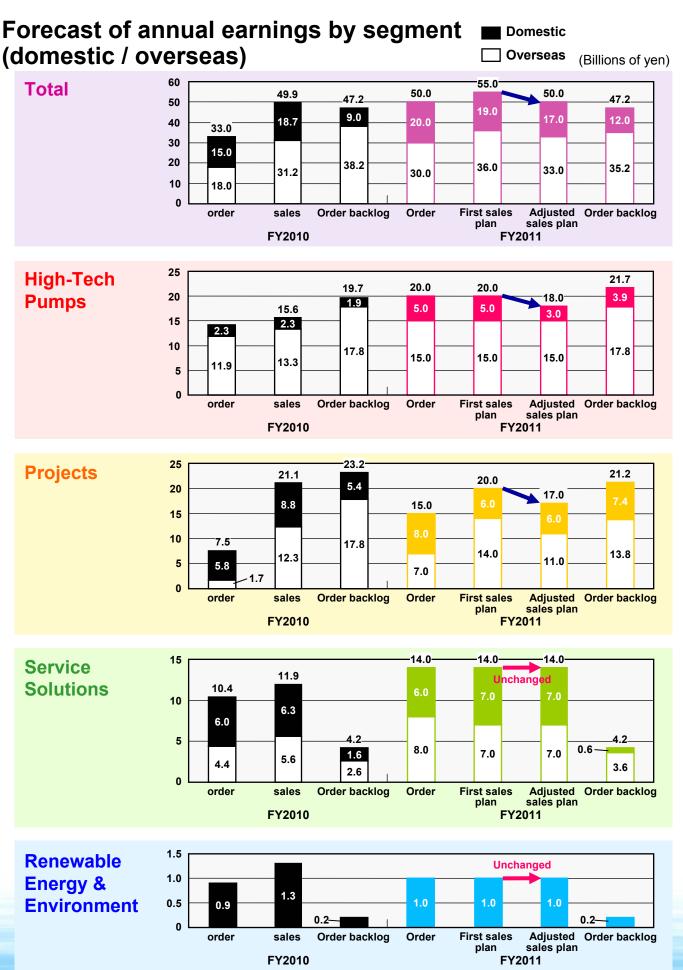
| | FY 2011 | | |
|--|-----------------------|--------------------------|----------------------|
| | Results of first half | Forecast for second half | Annual forecast |
| Sales | 18.1 | 23.6 | 41.7 |
| Gross operating profit (Gross profit rate) | 3.2 (17.7%) | 3.8 (16.1%) | 7.0 (16.8%) |
| Sales administrative expense | ▲ 2.6 | ▲ 2.6 | ▲ 5.2 |
| Operating income (Operating income rate) | 0.6 (3.2%) | 1.2 (5.1%) | 1.8 <i>(4.3%)</i> |
| Non-operating profit and loss | ▲ 0.4 | 0.0 | ▲ 0.4 |
| Ordinary income | 0.2 | 1.2 | 1.4 |
| Extraordinary profit and loss | ▲ 0.6 | 0.0 | ▲ 0.6 |
| Net income | ▲ 0.3 | 0.85 | 0.55 |

3 Subsidiaries

| FY 2011 | | | |
|-----------------------|--------------------------|-----------------------|--|
| Results of first half | Forecast for second half | Annual forecast | |
| 3.7 | 4.6 | 8.3 | |
| 1.3 (36.2%) | 1.4 (30.4%) | 2.7 (32.5%) | |
| ▲ 0.7 | ▲ 0.7 | 1 .4 | |
| 0.6 (17.2%) | 0.7 (15.2%) | 1.3 <i>(15.7%)</i> | |
| 0.0 | 0.0 | 0.0 | |
| 0.6 | 0.7 | 1.3 | |
| 0.0 | 0.0 | 0.0 | |
| 0.5 | 0.3 | 0.8 | |

[★] The figure of subsidiaries (③) = the figure of consolidated results (①) - the figure of non-consolidated results (②)



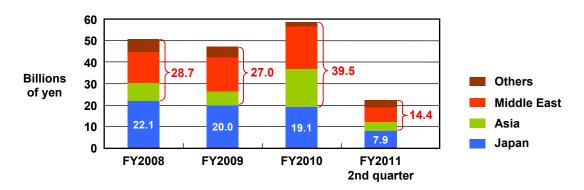




Order intake by area

(Billions of yen)

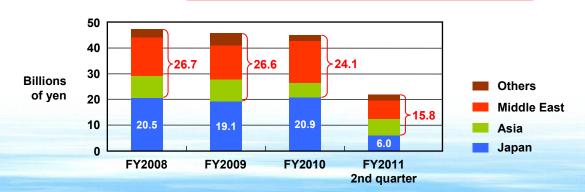
| | | Japan | Overseas | Breakdown of overseas | | | T-4-1 |
|---|-----------------------|-----------------|-----------------|-----------------------|-----------------|----------------|-------|
| | | | | Asia | Middle East | Others | Total |
| Order Intake () - Comp- osition ratio | FY2008 | 22.1 (43.6%) | 28.7 (56.4%) | 8.1 (15.9%) | 14.5 (28.5%) | 6.1 (12.0%) | 50.8 |
| | FY2009 | 20.0 (42.6%) | 27.0 (57.4%) | 6.3 (13.4%) | 15.9 (33.8%) | 4.8 (10.2%) | 47.0 |
| | FY2010 | 19.1 (32.6%) | 39.5 (67.4%) | 17.6 (30.0%) | 19.9 (33.4%) | 2.0 (4.0%) | 58.6 |
| | FY2011 2nd quarter | 7.9 (35.7%) | 14.4 (64.3%) | 4.3 (19.2%) | 6.8 (30.2%) | 3.3 (14.9%) | 22.3 |



Sales by area

(Billions of yen)

| | | Japan | Overseas | Breakdown of overseas | | | T.4.1 |
|-------------------------|-----------------------|-----------------|-----------------|-----------------------|-----------------|----------------|-------|
| | | | | Asia | Middle East | Others | Total |
| Sales () - Composition | FY2008 | 20.5 (43.4%) | 26.7 (56.6%) | 8.7 (18.5%) | 14.7 (31.1%) | 3.3 (7.0%) | 47.3 |
| | FY2009 | 19.1 (41.9%) | 26.6 (58.1%) | 8.5 (18.5%) | 13.3 (29.2%) | 4.8 (10.4%) | 45.7 |
| | FY2010 | 20.9 (46.5%) | 24.1 (53.5%) | 5.4 (12.0%) | 16.3 (36.1%) | 2.4 (5.4%) | 45.0 |
| | FY2011 2nd quarter | 6.0 (27.4%) | 15.8 (72.6%) | 6.5 (29.8%) | 7.2 (32.9%) | 2.1 (9.9%) | 21.8 |





Financial data

| | FY2007 2nd quarter | FY2008 2nd quarter | FY2009 2nd quarter | FY2010 2nd quarter | FY2011 2nd quarter |
|---------------------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| Gross profit rate (%) | 18.2 | 19.0 | 19.3 | 23.7 | 20.8 |
| Operating income rate (%) | 3.9 | 4.0 | 5.0 | 8.9 | 5.5 |
| Ordinary income rate (%) | 3.9 | 5.3 | 6.6 | 8.7 | 3.8 |
| Free cash flow (Billion Yen) | Δ1.2 | ∆1.1 | 2.7 | △0.8 | 3.3 |
| Capital ratio (%) | 43.6 | 41.3 | 46.9 | 48.7 | 52.6 |
| Dividend (Yen / share) | 7 | 8 | 9 | 9 | 9 |



Additional Documents

Contents

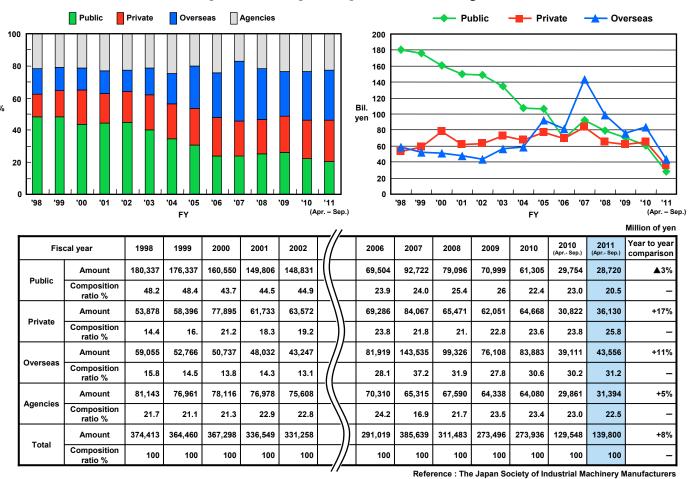
| | Page |
|--|-------|
| Order intake in Japanese pump market by sector | 13 |
| Annual new contracted and commissioned capacity of seawater desalination plants in the world | 13 |
| Torishima global network ———————————————————————————————————— | 14 |
| Major contracts in the world | 14~20 |

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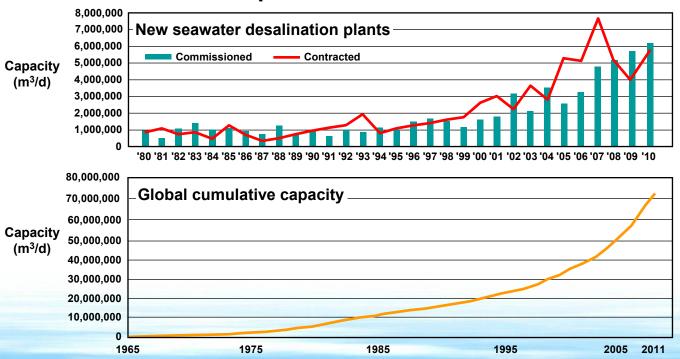
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Order intake in Japanese pump market by sector

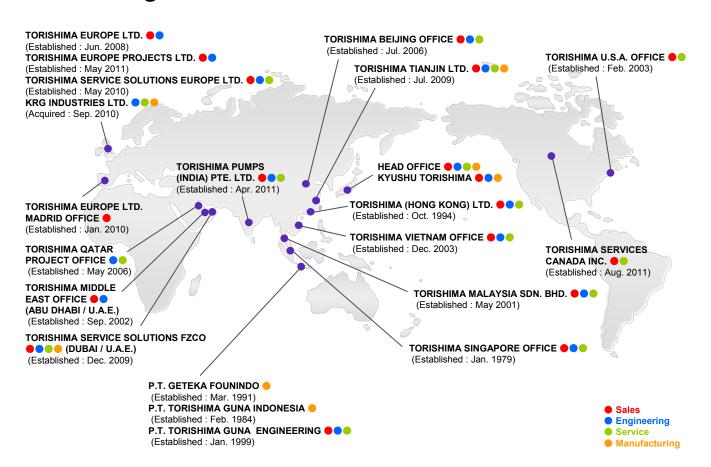


Annual new contracted and commissioned capacity of seawater desalination plants in the world



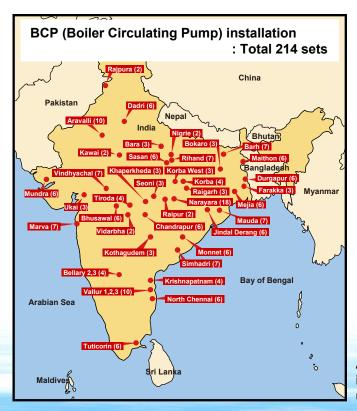


Torishima global network



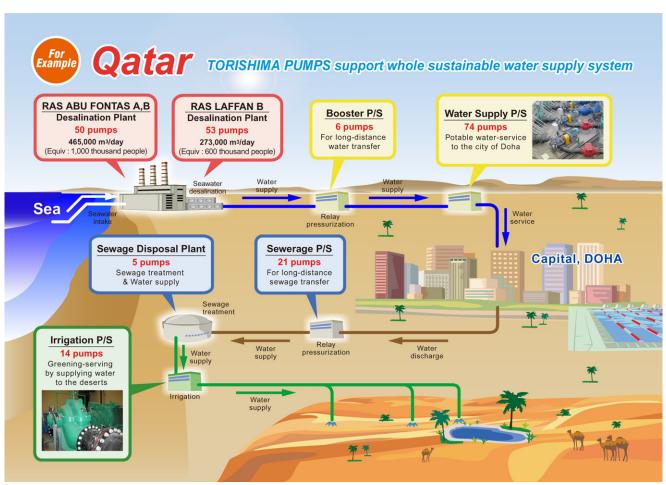
Major contracts in the world

India

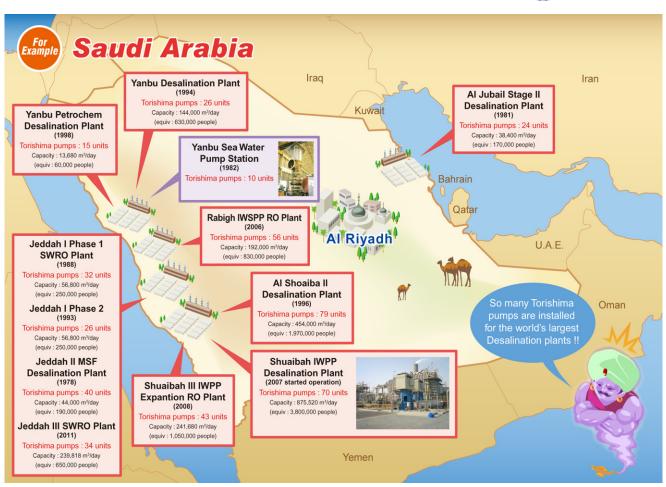


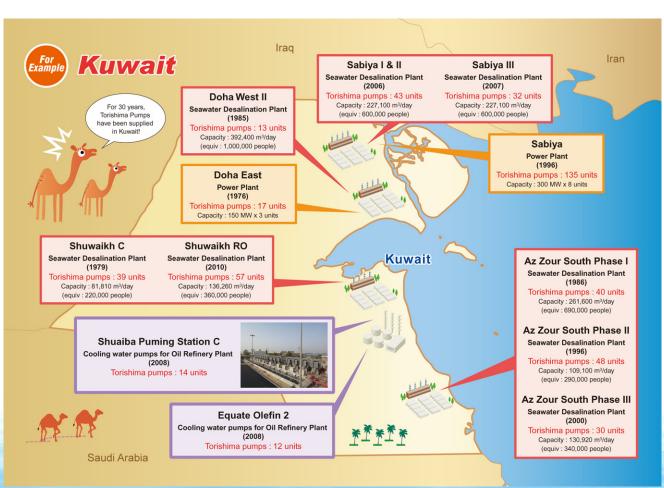
As of Nov, 2011 including the pumps under manufacturing

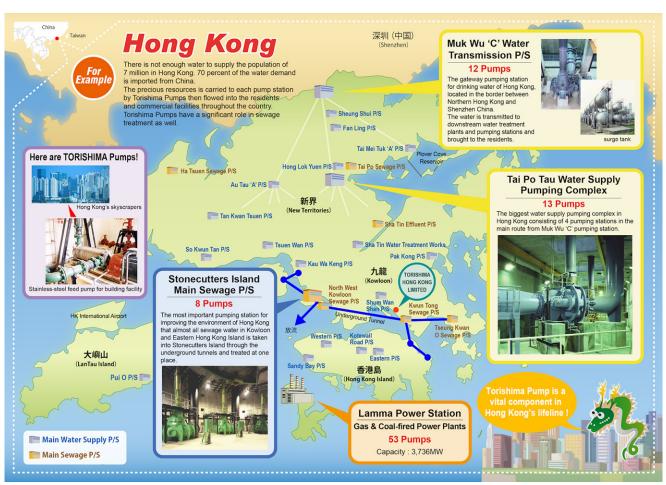


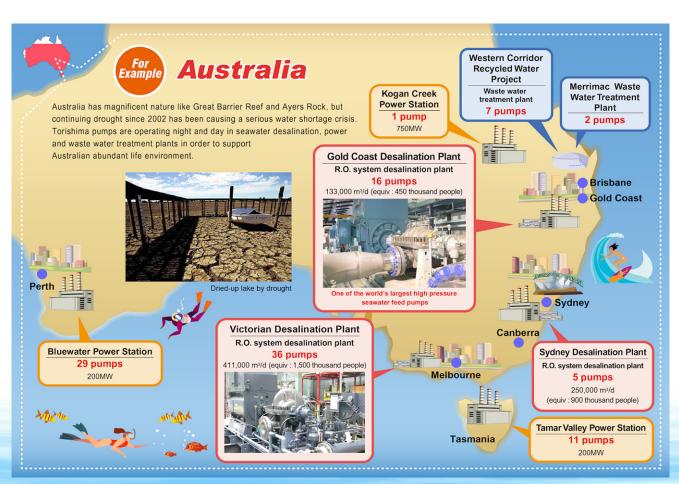










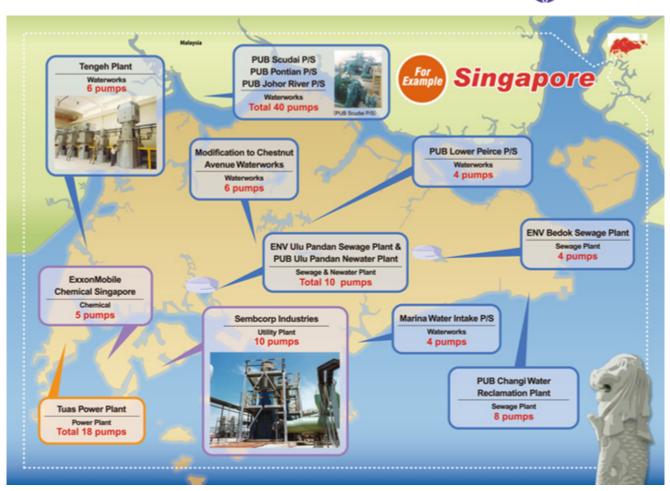


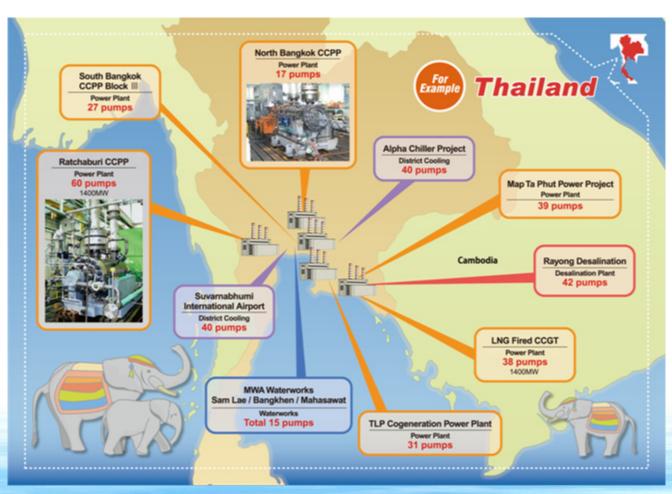




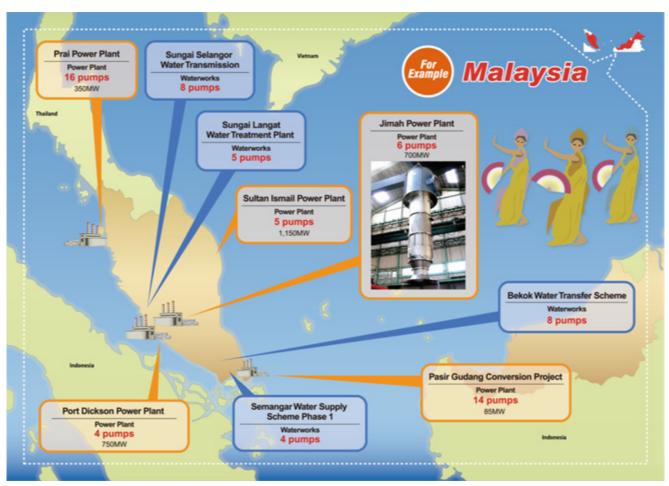












Forecasts regarding future performance in these materials are based on judgment made in accordance with information available at the time this presentation was prepared.

Therefore, please notice that there is a risk or uncertainty that the actual results may be different from these predicted results, depending on various factors.

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